### **CAPITAL MARKETS DAY**

17<sup>th</sup> June 2020







### **DISCLAIMER**

IN REVIEWING THIS PRESENTATION AND ITS CONTENTS, YOU ARE AGREEING TO ABIDE BY THE TERMS OF THIS DISCLAIMER. THIS PRESENTATION AND ITS CONTENTS ARE BEING MADE AVAILABLE TO EACH RECIPIENT SOLELY FOR ITS INFORMATION AND IS SUBJECT TO AMENDMENT.

If you are not the intended recipient of this presentation, please delete and destroy all copies immediately. Failure to comply with these restrictions may constitute a violation of applicable securities laws. This presentation has been prepared and issued by and is the sole responsibility of Samhällsbyggnadsbolaget i Norden AB (the "Company") and is being furnished to each recipient solely for its own information. The term "presentation" includes the slides that follow, their contents or any part of them. This presentation was prepared solely for informational purposes and does not constitute or form part of, and should not be construed as an offer to sell or the solicitation of an offer to buy any security in any jurisdiction. This presentation should not be construed as a prospectus or offering document and you should not rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. This presentation is intended to present background information on the Company, its business and the industry in which it operates and is not intended to provide complete disclosure upon which an investment decision could be made. The merit and suitability of an investment in the Company should be independently evaluated and any person considering such an investment in the Company is advised to obtain independent advice as to the legal, tax, accounting, financial, credit and other related advice prior to making an investment. Investors should not subscribe for or purchase any securities on the basis of this presentation. This presentation was prepared and the analyses contained in it based, in part, on certain assumptions made by and information obtained from the Company and/or from other sources. Neither the Company, nor its affiliates, officers, employees, agents or advisors, make any representation or warranty, express or implied, in relation to the fairness, accuracy, completeness or correctness of the information or opinions contained in this presentation or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any such information. The Company and its affiliates, officers, employees and agents expressly disclaim any and all liability which may be based on this presentation and any errors or misstatements therein or omissions therefrom. Neither the Company, nor its affiliates, officers, employees or agents, makes any representation or warranty, express or implied, that any transaction has been or may be effected, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. This presentation contains summary information only and does not purport to be comprehensive and is not intended to be (and should not be used as) the sole basis of any analysis or other evaluation. The information set out in this presentation will be subject to updating, revision, verification and amendment without notice and such information may change materially. Neither the Company, nor its affiliates, directors, officers, employees, agents or advisors is under an obligation to update or keep current the information contained in this presentation or to provide the recipient with access to any additional information that may arise in connection with it, and any opinions expressed in this presentation are subject to change without notice and none of them will have any liability whatsoever (in negligence or otherwise) for any loss whatsoever arising from any use of this presentation or otherwise arising in connection with this presentation. Statements in the document, including those regarding the possible or assumed future or other performance of the Company or its industry or other trend projections, constitute forward-looking statements. By their nature, forward-looking statements involve known and unknown risks, uncertainties, contingencies, assumptions and other factors because they relate to events and depend on circumstances that will occur in the future whether or not outside the control of the Company. Such factors may cause actual results, performance or developments to differ materially from those expressed or implied by such forward-looking statements. Accordingly, there can be no assurance that such forward-looking statements will prove to be correct. You should not place undue reliance on forward-looking statements. They speak only as at the date of the document and the Company undertakes no obligation to update these forward-looking statements. Past performance does not guarantee or predict future performance. Moreover, the Company and its affiliates, officers, employees and agents do not undertake any obligation to review, update or confirm expectations or estimates or to release any revisions to any forward-looking statements to reflect events that occur or circumstances that arise in relation to the content of the presentation.

This presentation and any materials distributed in connection with this presentation are not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction. This presentation does not constitute an offer to sell, or a solicitation of an offer to purchase, any securities in the United States. The securities described herein have not been, and will not be, registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in or into the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Within the European Economic Area, this presentation is being made, and is directed only, to persons who are "qualified investors" within the meaning of Article 2(1)(e) of the Prospectus Directive 2003/71/EC and amendments thereto, including Directive 2010/73/EU, as implemented in member states of the European Economic Area or Article 2(e) of the Prospectus Regulation (EU) 2017/1129, as applicable ("Qualified Investors"). This presentation is for information purposes only and does not constitute an offering document or an offer of securities to the public in the United Kingdom to which section 85 of the Financial Services and Markets Act 2000 of the United Kingdom (as amended by the Financial Services Act 2012 of the United Kingdom) applies. It is not intended to provide the bases for any evaluation of any securities and should not be considered as a recommendation that any person should subscribe for or purchase any securities. In the United Kingdom, this presentation is being made, and is directed only, to persons who are both: (i) Qualified Investors; and either (ii) persons falling within the definition of Investment Professionals (contained in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Order")) or other persons to whom it may lawfully be communicated in accordance with the Order; or (iii) high net worth bodies corporate, unincorporated associations and partnerships and the trustees of high value trusts, as described in Article 49(2)(a) to (d) of the Order (all such persons together being referred to as "Relevant Persons"). Any investment or investment activity to which this presentation relates is available only to Relevant Persons and will be engaged in only with Relevant Persons. Certain data in this presentation was obtained from various external data sources. While such sources are believed to be reliable, the information contained in this presentation has not been independently verified. Accordingly, the Company makes no representations or warranties, express or implied, as to the accuracy or completeness of that data, and such data involves risks and uncertainties and is subject to change based on various factors. The use of registered trademarks, commercial trademarks and logos or photographic materials within this document are exclusively for illustrative purposes and are not meant to violate the rights of the creators and/or applicable intellectual property laws. The Company's independent public auditors have neither examined nor compiled this presentation and do not provide any assurance with respect to any information included herein. In light of the risks and uncertainties described above, the future events and circumstances discussed in this presentation might not occur.



### TODAY'S PRESENTERS – TEAM OF STRONG TRACK RECORD



Ilija Batljan CEO and Founder



**Lars Thagesson** Deputy CEO and coo



**Krister Karlsson** Deputy CEO and Property Development Manager



**Eva-Lotta** Stridh CFO





Hemfosa KUNGSLEDEN





rıkshem∩ Akelius



Oscar Lekander Business Development Manager



Rosel Ragnarsson Head of Finance



Peter Olausson Chief Technical Officer



Annika Ekström Head of Asset Management, Community Service







DEXIA Nordeo Swedbank







Fredrik Holm Head of Asset Management, Residential



Marika **Dimming** Investor Relations and Head of Sustainability



Jenny Asmundsson Head of **Business** Development for Property Development



Erik Hävermark Head of Project Development



**Carl Lundh** Mortimer Project Development Manager







WHITE & CASE





S = Hemfosa







rikshem 1



### **AGENDA FOR TODAY**

	Topic	Presenter	
l.	SBB Introduction	Ilija Batljan, Lars Thagesson	
II.	Our business model – How we create shareholder value		
	Income from property management	Annika Ekström, Fredrik Holm	
	Income from property development	Krister Karlsson, Jenny Asmundsson, Erik Hävermark	
	Income from renovations and sustainability	Peter Olausson, Marika Dimming	
	Income from real estate transactions	Oscar Lekander, Carl Lundh Mortimer	
III.	Balance Sheet Strength and Treasury Update	Eva-Lotta Stridh, Rosel Ragnarsson	
IV.	New goals	Ilija Batljan	
V.	Appendix		





### **SBB TODAY**

#### **Company snapshot**

- ✓ SBB operates in the world's safest real estate asset classes – community service properties in the Nordics where tenants are government-funded and highly regulated Swedish residentials
- ✓ The first private member ever of Public **Housing Sweden**
- ✓ Strongest cash flow in the Nordic region

### **Key figures**

**SEK** 5.2bn passing rent<sup>2</sup>

**SEK** 80.2bn portfolio book value

**SEK** 

1.372m

Net profit Q1

2020

**7yr WAULT** but effectively perpetual1

4.7%

net initial

yield4

94.3% Economic occupancy (due to renovation program)

SEK

19,188

book value

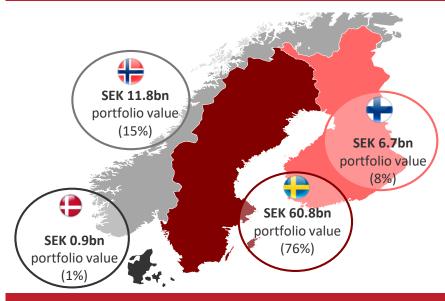
per sq.m.

BBB-Stable S&P Global

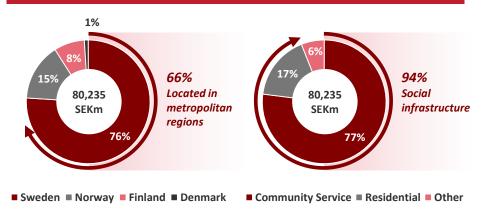
50.2% net LTV on total assets<sup>3</sup>

> Ratings Fitch Ratings

### Portfolio book value by country



### Portfolio book value by category





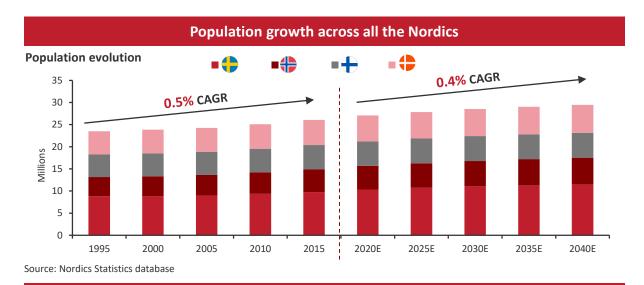
### FAVOURABLE DEMOGRAPHIC TRENDS DRIVING DEMAND FOR SBB'S UNDERLYING ASSETS

### **Key considerations**

- ✓ Strong population growth expected in the Nordic countries (c.2.4m additional inhabitants up to 2040), concentrated in the urban and intermediate regions, with population growth across all age classes
  - In Sweden alone, there is a need for c.600k new homes by 2040 and c.7.7m sq.m. of new area in community service properties by 2030

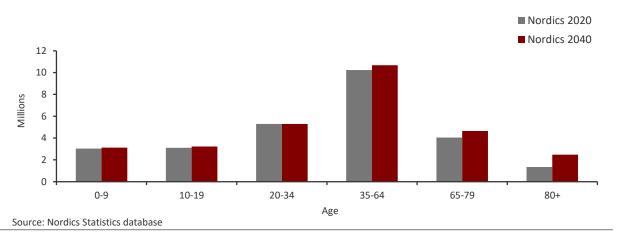
### ✓ Trend of ageing population:

- OADR¹ increased from c.24% in 1990 to 30% in 2017, and expected to reach c. 40% by 2040 – i.e. 100 people in the working-age population will suport 40 people of retirement ages
- Clear demand growth for community service properties such as healthcare and retirement homes



### Elderly population expected to grow the most in the Nordics by 2040

### Projection of population by age in the Nordics

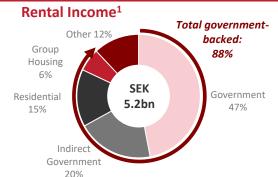




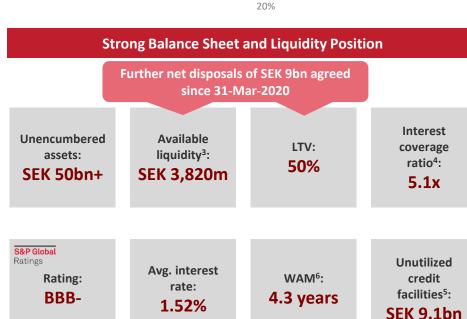
### HIGHLY LIMITED COVID-19 IMPACT TO DATE

### Almost unaffected by COVID-19

- √ 7 years WAULT
- ✓ Deferred payments of only SEK 12m and discounts corresponding to only SEK 1m YTD, in relation to total rental income of SEK 1.3bn in Q1 2020
- ✓ Rent collection in May >99%
- ✓ Most liquid assets in the Nordics, proven by SEK 9bn in disposals in Q2 2020



### **Low Risk Assets** Property value<sup>2</sup> split by type Community service properties 94% Regulated residential Other Social infrastructure of SEK which 77% community 80.2bn service properties and 17% regulated residential Low risk municipality and governmental tenants Sovereign credit rating City of Region Stockholm Gothenburg MStockholm. REGION Norwegian VÄSTRA GÖTALAND The Capital of Scandinavia



Government

**Fitch**Ratings

### SBB PILLARS OF STRATEGY

### Key pillars to deliver attractive returns



Unique and difficult to replicate long-term relationships with municipalities and other market participants



SEK 80bn and growing lowrisk Nordic social infrastructure property portfolio

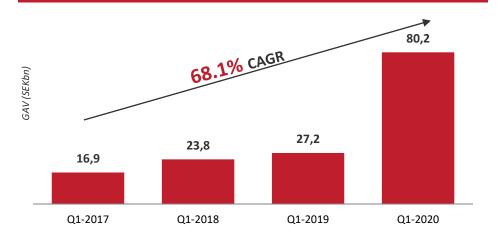


Strong financial position, demonstrated stability of cash flows and Investment Grade rating

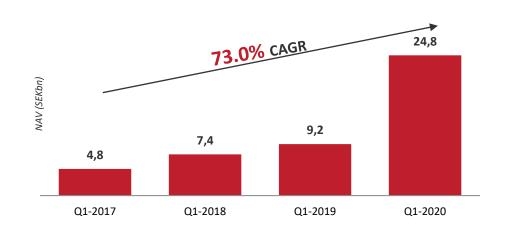


Delivered compelling NAV growth – 73% CAGR over the last three years

### Portfolio has grown from SEK 16.9bn to SEK 80bn+ over 3 years...



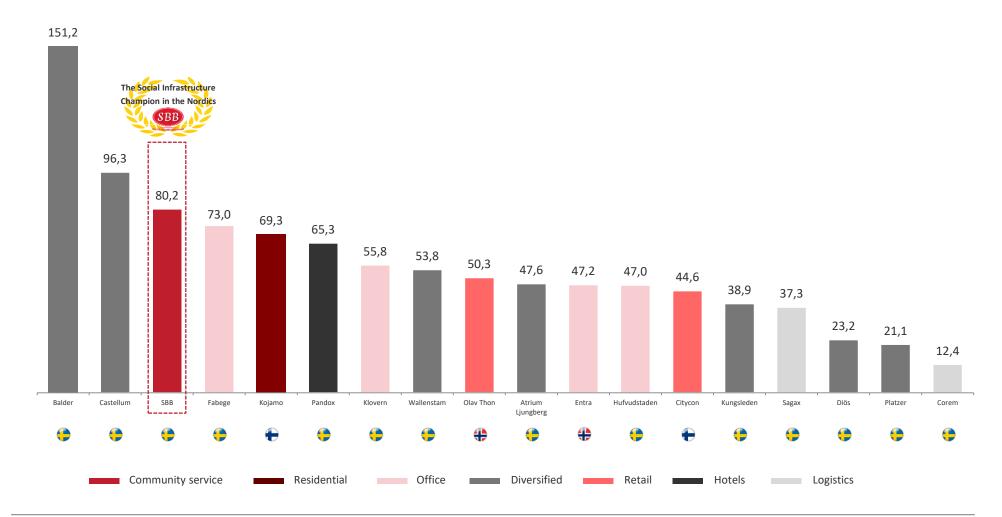
### ...whilst delivering strong growth in NAV





# THE COMMUNITY SERVICE PROPERTY CHAMPION AND 3RD LARGEST LISTED PLAYER IN THE NORDICS

### GAV (SEKbn)





### STRONG MANAGEMENT TEAM AND BOARD OF DIRECTORS

25 years

### Active and hands-on management team with exceptional experience and track-record

Management team's average years of experience







Lars Thagesson Deputy CEO and COO Hemfosa **KUNGSLEDEN** 





20 years in industry

46 years in industry

32 years in industry

20 years in industry



Oscar Lekander Business Development Manaaer rıkshem**∩** SVEFA















10 years in industry

13 years in industry

**36** years in industry

24 years in industry

24 years in industry

### Supported by a highly dedicated, reputable and diverse Board of Directors with strong real estate background























AB | SAGAX

Lennart Schuss (CoB1)

Sven-Olof Johansson

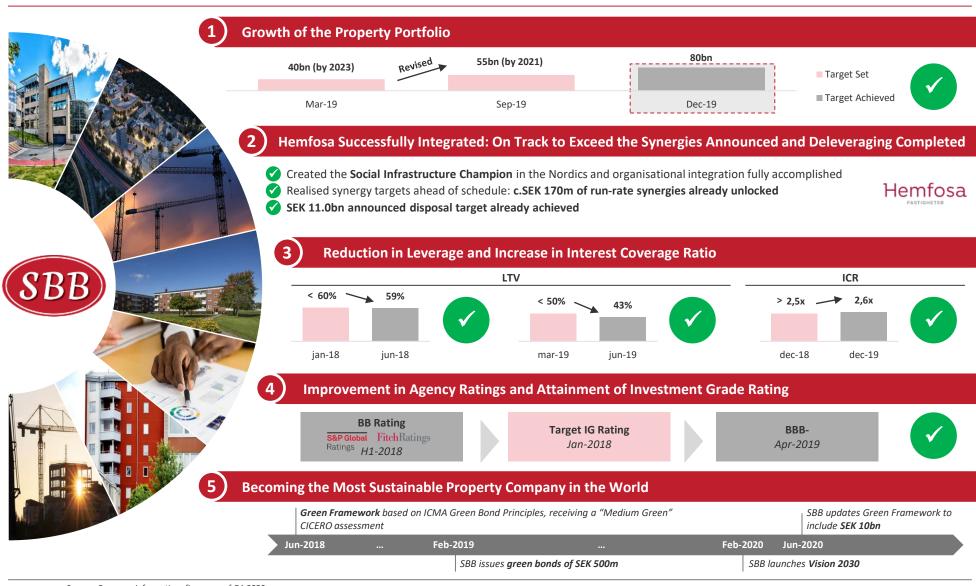
**Fredrik Svensson** 

Eva Swartz Grimaldi

Anne-Grete Ström-Erichsen

**Hans Runesten** 

### SBB EXECUTING THE PLAN AND MAINTAINING PROMISES



## ADDITIVE RECURRING VALUE-CREATING ACTIVITIES BEYOND TRADITIONAL PROPERTY MANAGEMENT



### **Committed to additive recurring income streams**



### Property development

- Sale of building rights for social infrastructure
- Selectively participating in development JVs and/or development for own property management
- >+1,800,000 sq.m. of building rights
- > Surplus value of c. SEK 3.4bn 10.5bn

Estimated recurring earnings effect per year<sup>2</sup>

✓ SEK 500m



### Property renovations and sustainability

- Renovations across SBB's residential and community service properties
- Benefits from the Swedish unique residential rent-setting model based on the "principle of utility"
- > Less than c. 25% of residential portfolio renovated¹
- > Targets 600 apartments renovated p.a.

√ SEK 600m



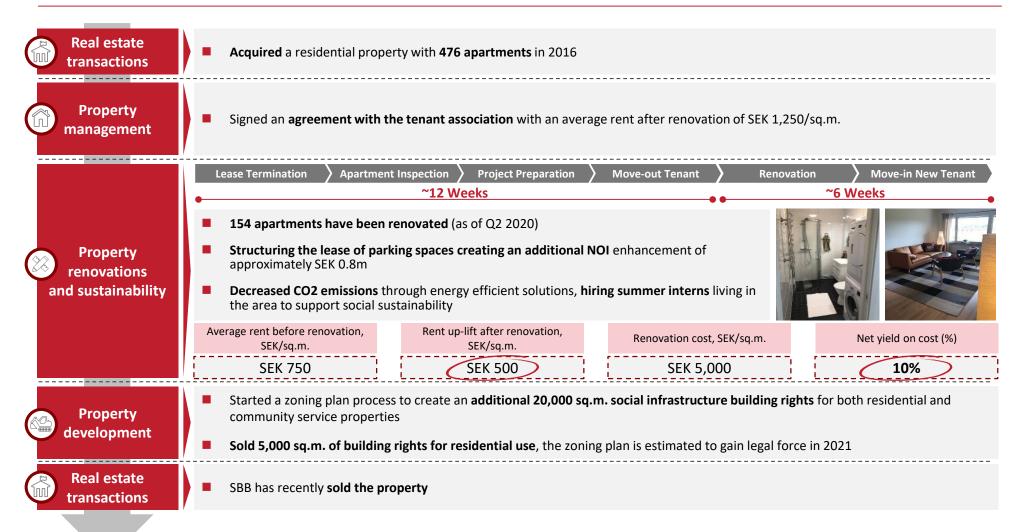
### Real estate transactions

- Acquisition and sale of properties, generating regular attractive profits
- Off-market transactions and competitive advantage thanks to SBB's ability to acquire properties across diverse asset classes
- > SEK 62.3bn acquisitions and SEK 20.2bn disposals since 2018

✓ SEK 400m

**Property Management** as the foundation of our business model, providing passing rent of SEK 5.2bn of which 88% are coming from AAA governments and rent-regulated residentials

### **HOW WE CREATE VALUE IN REALITY**







Our business model – How we create shareholder value

# Income from Property Management



Annika Ekström Head of Asset Management, Community Service



Fredrik Holm Head of Asset Management, Residential

### SUCCESSFUL COMBINATION WITH HEMFOSA RESULTING IN BEST-IN-CLASS ASSET MANAGEMENT





### **Hemfosa selected properties**



























Source: Company information

# EXPERIENCED BUSINESS-MINDED ASSET MANAGEMENT TEAM WITH LOCAL MARKET KNOWLEDGE

#### **Experienced asset management team**

- ✓ Local market presence in all of SBB's major investment markets
- ✓ In-house asset management and property management capabilities
- ✓ Extensive network and in-depth market knowledge to identify new acquisition and leasing opportunities



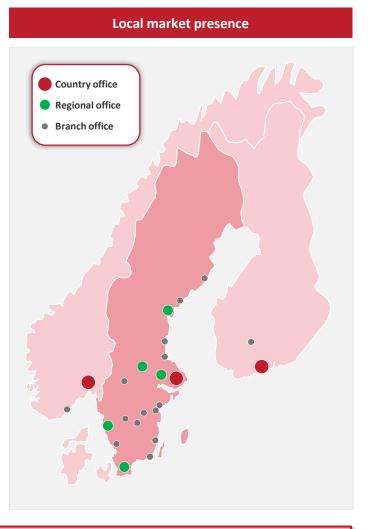
Hemfosa

SBB

Emilitary flags represent region of responsibility

23 years

Asset Management team's average years of experience



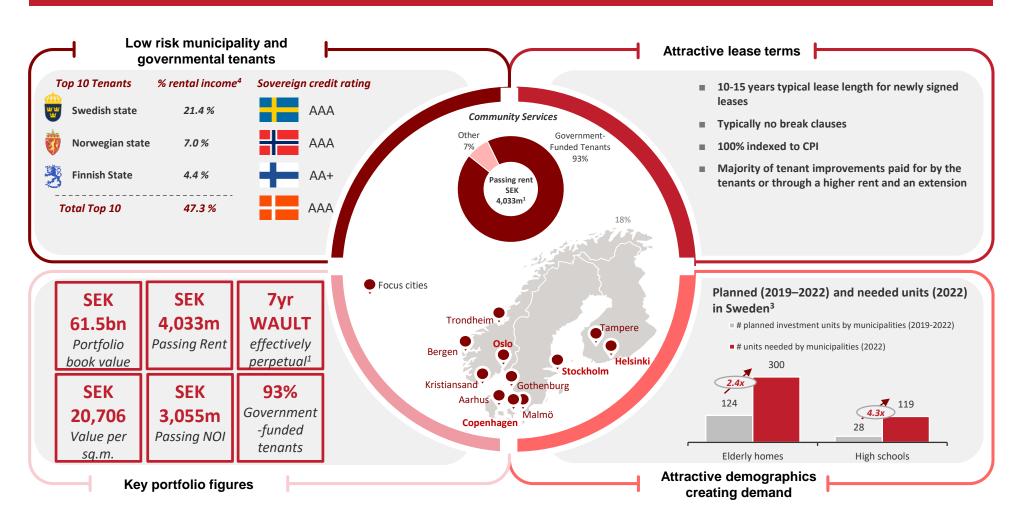
Successfully integrated talented best-in-class managers from SBB and Hemfosa







This unique asset class is defined by low risk publicly financed tenants, long leases with low tenant turnover, high demand and attractive lease terms



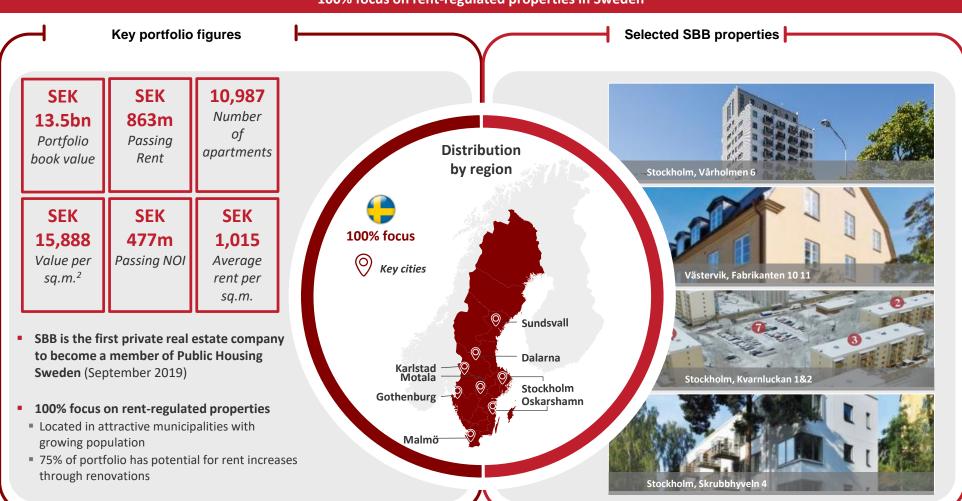
# OVERVIEW OF SBB PORTFOLIO: RENT-REGULATED RESIDENTIAL PROPERTIES IN SWEDISH GROWTH MUNICIPALITIES







### 100% focus on rent-regulated properties in Sweden



### **PROPERTY MANAGEMENT IN SUMMARY**



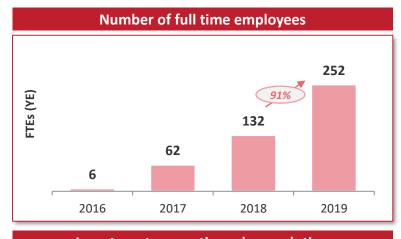
Dream team in social infrastructure asset management

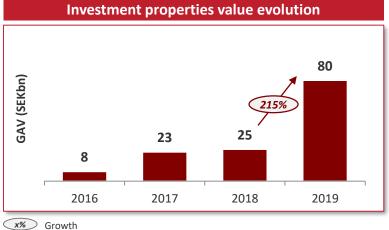


Safest assets in the world



Clear economies of scale achieved







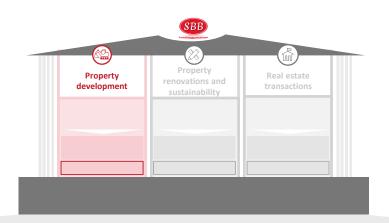








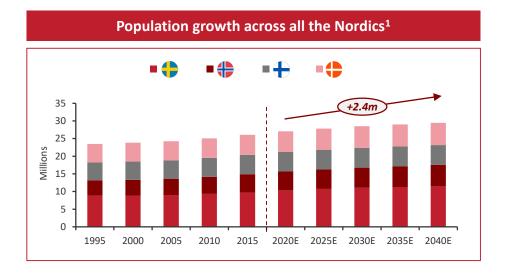


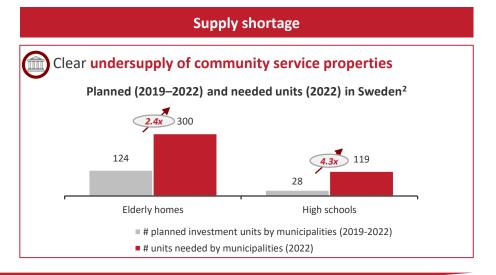






### **DEMOGRAPHIC NEEDS AND SUPPLY SHORTAGE**





As one of the **region's largest real estate owner** we have a **responsibility to develop building rights**, and continue to **build** and **develop social infrastructure properties. SBB is the solution for the upcoming needs** due to:



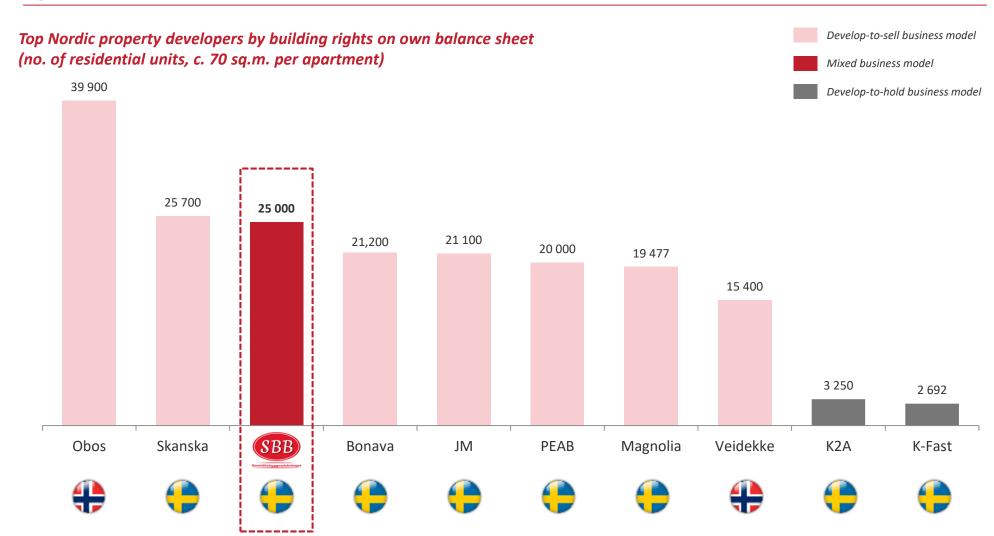








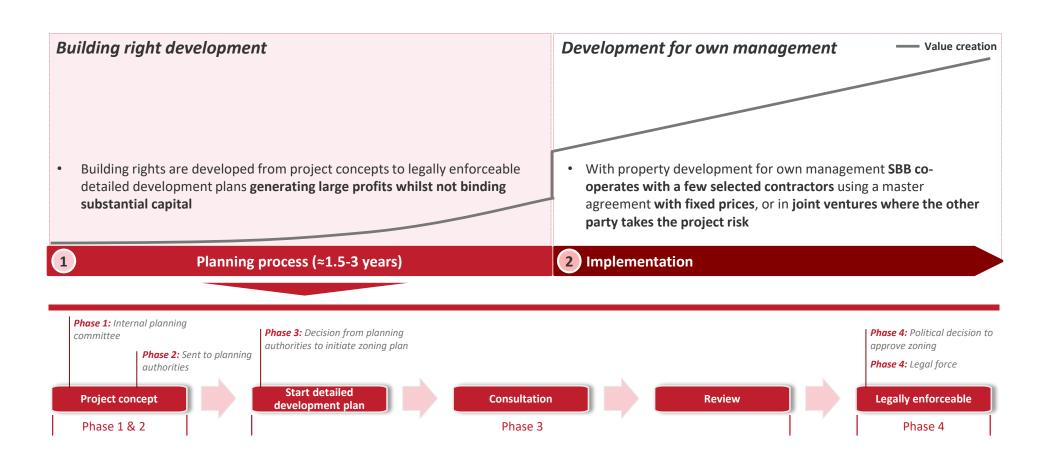
### SBB: ONE OF THE LARGEST PROPERTY DEVELOPERS IN THE NORDIC REGION







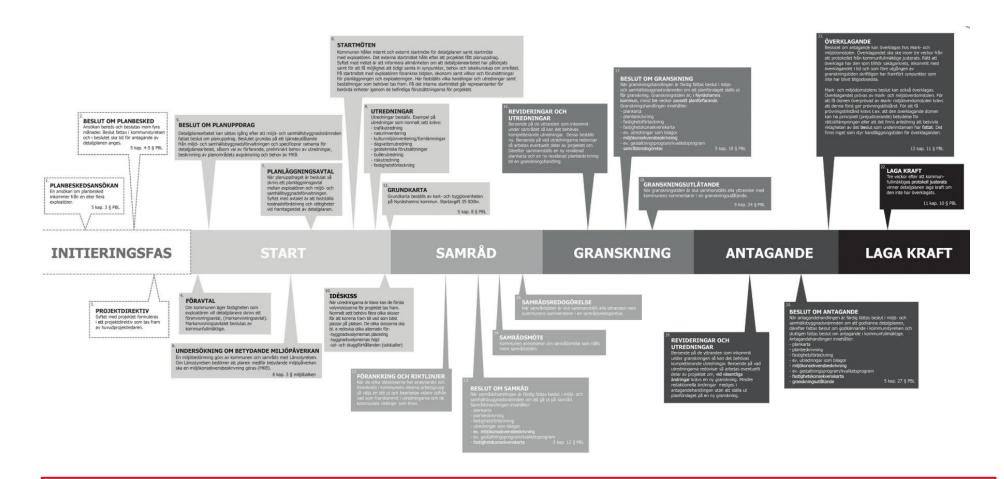
### INCOME FROM SOCIAL INFRASTRUCTURE BUILDING RIGHTS STARTS AT ZONING







# PLANNING PROCESS – COMPLEX PROCESS WITH MANY DECISIONS AND NEED FOR TRUST, RELIABILITY AND ABILITY TO GET THINGS BUILT



Zoning is a complicated time-consuming process, and good relations with the municipalities and officials becomes a crucial aspect





# SBB HAS DEVELOPMENT PROJECTS IN VARIOUS DETAILED PLANNING PHASES TOTALLING APPROXIMATELY 1.8M SQ.M. WITH A HUGE SURPLUS VALUE POTENTIAL

	Planning process							
Planning phase	Internal planning committee	Sent to planning authorities	Decision from planning authorities to initiate zoning plan	Political decision to approve zoning	Legal force	GFA building rights (sq.m.)	External valuation¹ (SEKm)	SEK per sq.m.
Phase 1 – Project concepts	$\checkmark$					592,250	559	943
<b>Phase 2</b> – Prior to a decision on planning notification	✓	✓				70,000	122	1,739
Phase 3 – With planning notification	✓	$\checkmark$	$\checkmark$			764,832	1,006	1,315
Phase 4 – Legally enforceable detailed development plans	✓	$\checkmark$	✓	✓	✓	396,562	900	2,280
Total	 					1,823,914	2,590	1,420
SBB has a strong track-record to successfully push the zoning plan approval process until zoning is obtained								
Sales Status	Value upside from the sale of building rights upon attaining final approval of zoning plan les Status  Estimated GFA building Market Value rights (sq.m.) (SEKm)					SEK per sq.m.		
Sold, but not vacated building rights						443,600	1,544	3,480

SBB has development projects in various detailed planning phases totalling approximately 1.8m sq.m. with an estimated value upon zoning of SEK 6.2bn, against SEK 2.6bn on today's book value



Total

Unsold building rights

3,365

3,393

4,645 **6,189** 

1,380,314

1,823,914



# SBB CAN EXTRACT FURTHER VALUE FROM ITS DEVELOPMENT PROJECTS, BEYOND THE SALE OF BUILDING RIGHTS UPON ZONING

✓ For each developed building right, SBB makes a strategic decision of either <u>selling the building right externally or</u> <u>alternatively to a JV upon zoning</u>, or developing the building right for own property management

		_
A	В	C
100% sold to external parties	50% sold / 50% development for own management	100% development for own management
1.5	1.5	1.5
4.6	2.3	-
	23.5	46.9
6.2	27,3	48.5
[ (4.1)	(4.1)	(4.1)
-	(17.6)	(35.2)
1.4	14	1.4
3.4	7.0	10.5
4.0	6.0	8.0
I 850	1,200	1,300
	1.5 1.5 4.6 - 6.2 (4.1) - 1.4 3.4 4.0	100% sold to external parties  1.5  1.5  1.5  4.6  2.3  - 23.5  6.2  27,3  (4.1)  (4.1)  (4.1)  - (17.6)  1.4  1.4  1.4  1.5  1.5  1.5  1.5  1.5



# SBB CAN EXTRACT FURTHER VALUE FROM ITS DEVELOPMENT PROJECTS, BEYOND THE SALE OF BUILDING RIGHTS UPON ZONING

Illustrative scenarios	A	В	C
Description – usage of building rights for potential development (1.38m sq.m.)	100% sold to external parties	50% sold / 50% development for own management	100% development for own management
Value (SEbn) – already sold to external parties	1.5	1.5	1.5
Proceeds (SEKbn) – to be sold to external parties	4.6	2.3	-
Value (SEKbn) – developed for own management (excl. production costs)	-	23.5	46.9
Estimated Market Value (SEKbn)	6.2	27.3	48.5
(-) Exploitation costs, other investments in building rights, and external valuation of building rights¹ and cash-flow properties (SEKbn)	(4.1)	(4.1)	(4.1)
(-) Production costs in development for own management (SEKbn)	-	(17.6)	(35.2)
(+) Profits from already agreed JV collaborations (SEKbn)	1.4	1.4	1.4
Estimated Profits (SEKbn)	3.4	7,0	10.5
Estimated time to receive estimated profits (years)	4.0	6.0	8.0
Estimated Recurring Profits p.a. (SEKm)	850	1,200	1,300

#### **Key inputs**

Rent (SEK / sq.m.)	2,000
Costs (SEK / sq.m.)	(300)
NOI (SEK / sq.m.)	1,700
Valuation NOI yield (%)	4.25%
Value (excl. production costs) (SEK / sq.m. of lettable area)	40,000
Production costs (SEK / sq.m. of lettable area)	30,000
Efficiency ratio (lettable area / gross area)	0.85x
Estimated profits (SEK / sq.m.)	8.500

Targeting SEK 500-700m recurring earnings p.a.<sup>2</sup>,

from property development





### **SELECTED ONGOING PROJECTS**





- ✓ 15 year lease with Västerås municipality (Swedens's 7<sup>th</sup> largest municipality) for new office right next to train station (less than 1 hour from Stockholm Central Station)
- ✓ No break clauses
- ✓ 100% indexed to CPI





- ✓ 25 year lease with Nykvarn municipality for new Nykvarn City Hall
- ✓ No break clauses
- ✓ 100% indexed to CPI

### And many more projects in pipeline, such as...

### **New police station**

in Sälen

### **New schools**

in Järfälla, Haninge (Stockholm region)

### New elderly care units

in Vallentuna (Stockholm region), Ängelholm (Malmö region)



Source: Company information



### PROJECT DEVELOPMENT TEAM



A project development team of 7 people with great expertise in developing residential and community service properties



Since we develop on our own properties or land, all technical conditions are known to us



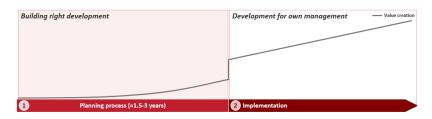
The buildings that we develop are largely standardised, making costs predictable



Our contractors are fully responsible for the project implementation



Highly limited impact from market fluctuations

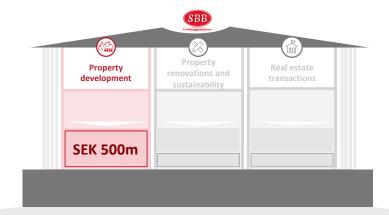


We know the revenue and the cost – and we have the tenants





### PROPERTY DEVELOPMENT IN SUMMARY





Undersupply and increasing demand, i.e. minimal market risk



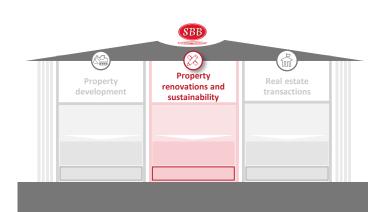
1.8 million building rights whereof 400,000 already have won legal force



Highly skilled and experienced team creates the opportunity to build for own management

### SBB'S ADDITIVE RECURRING INCOME STREAMS PROPERTY RENOVATIONS AND SUSTAINABILITY







### VALUE-ENHANCING RENOVATIONS ACROSS THE RESIDENTIAL AND COMMUNITY SERVICE



### **PROPERTIES**



### SBB's rent-regulated residential renovation process

- Residential rents are determined by the 'utility value system' and not by market rents
- When the first tenant in a property moves out of an apartment, SBB renovates one apartment as a prototype to show the Union of Tenants and to form the basis of the negotiation
- This provides a clear visibility on the potential future rental upside
- Once a normative rent is agreed, SBB proceeds to renovate the rest of the apartments as tenants terminate their leases
- SBB efficiently manages several aspects of value creation, including:
  - ✓ Apartment renovations: industrialised, large scale renovation of individual apartments to high quality standards
  - ✓ Residential conversion: conversion of storage, commercial premises, and other non-strategic premises into residential units, as well as review of apartment layout in order to explore possibilities of unlocking additional living space



### SBB's community service properties renovation process

- Several renovations of and investments in community service properties are under way, including:
  - Rebuilding of Arlövsgården in Malmö region in order to create more elderly care units for private public funded operator Norlandia. 15 year lease signed
  - ✓ Tenant improvement for Haninge municipality (Stockholm region) to update an older school to a modern school. 25 year lease signed
  - ✓ Conversion and extension of Nykvarn City Hall (Stockholm Region). 25 year lease signed
- The rents achieved post-renovation are always prenegotiated with the tenants ahead of commencing any investment, providing clear visibility on the potential future rental upside
- As the Nordic region's largest actor in group housing, SBB has multiple group housing units for the support of the disabled under construction





### UNIQUE RESIDENTIAL RENOVATION BUSINESS MODEL IN SWEDEN

### ILLUSTRATIVE EXAMPLE OF INCREASE IN RENT THROUGH RESIDENTIAL RENOVATION

#### **Rent formula**

	Normative rent *
Annual rent =	$(Area + \underline{Apartment\ points}) * 77$
Annuui Teni –	121

#### **Normative Rent**

Rental level for a hypothetical apartment of 77 sq.m. and with 3 rooms

#### **Apartment Points**

- Based on a table (please see below), dependent on the number of rooms in the apartment
  - e.g. an apartment with 2 rooms and a kitchen is equal to 40 points, whilst one with 3 rooms would be equal to 44 points

Apartment type	Apartment points
1 room and kitchen cabinet	24
1 room and kitchenette	27
1 room and kitchen	34
1.5 room and kitchen	37
2 rooms and kitchenette	34
2 rooms and kitchen	40
2.5 rooms and kitchen	42
3 rooms and kitchen	44

Before	After renovation	After renovation but with additional room created	
2 rooms and kitchen - 62 sq.m.	2 rooms and kitchen - 62 sq.m.	3 rooms and kitchen - 62 sq.m.	
Normative rent = 850 SEK/sq.m.	Normative rent = 1,250 SEK/sq.m.	Normative rent = 1,250 SEK/sq.m.	
Apartment points = 40	Apartment points = 40	Apartment points = 44	
$= \frac{\text{Annual rent}}{850 * (62 + 40) * 77}$ $= \frac{121}{\text{SEK 55, 173}}$	$= \frac{\text{Annual rent}}{1,250 * (62 + 40) * 77}$ $= \frac{121}{121}$ $= \text{SEK 81, 136}$	= \frac{\text{Annual rent}}{1,250 * (62 + 44) * 77} = \frac{121}{\text{SEK 84,318}}	
Monthly rent = <b>SEK 4,598</b>	Monthly rent = <b>SEK 6,761</b>	Monthly rent = SEK 7,027	





### **ILLUSTRATIVE RENOVATION AND CREATION OF ADDITIONAL ROOM**









1 room and kitchen over 41 sq.m. with existing floor plan





2 rooms and kitchen over 41 sq.m. with new floor plan

### **Renovation from Ground Up**

- The apartment is renovated from the ground up all vertical piping is replaced along with new electrical wiring, residual-current device and distribution board
- All surfaces such as floor and tiles are replaced and walls/ceilings are painted

#### Kitchen

 New, modern kitchen with stainless steel appliances, durable counters in composite / granite, integrated microwave and optional dishwasher

#### **Bathroom**

 New, tiled bathroom with shower enclosure, floor heating and optional washing machine and tumble dryer



## UNIQUE RENT SETTING MODEL UPON RENOVATION ALLOWS FOR SIGNIFICANT UPSIDE

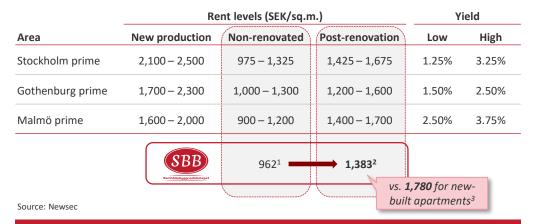




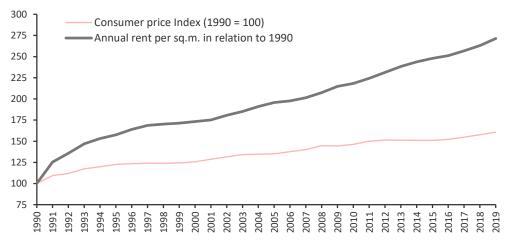
#### **Key considerations**

- ✓ Since 1997, average rent increase has been between 1-3% p.a., approximately 1% above inflation
- Renovated apartments are deemed to have a higher utility value: opportunity to negotiate a significantly higher normative rent
- Renovations typically take place apartment by apartment when the tenants are moving out
- ✓ After a renovation that costs c.SEK 5,000 / sq.m., rents normally can be increased by c. SEK 300-400 / sq.m.
- ✓ In addition costs per apartment can be cut by c.10-15% due to lower operating and maintenance costs

#### Rent and yields levels across new / non-renovated / renovated dwellings



#### Rent levels have developed stronger than inflation



Source: Swedish Central Bank as of June 2020





#### SIGNIFICANT UPSIDE POTENTIAL FROM RENOVATION



- With a target of 600 renovated apartments per year and assessed renovation cost of c. SEK 5,000/sq.m.:
  - Estimated c. SEK 240m recurring earnings effect p.a.<sup>2</sup> created on operating net improvements due to negotiated renovation rents



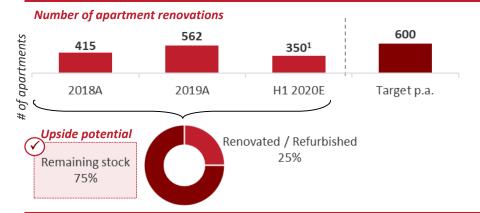


Estimated c. **SEK 360m recurring earnings effect p.a.** through renovations of and investments in community service properties



Estimated SEK 600m recurring earnings effect p.a.<sup>3</sup>

#### Significant upside potential in non-renovated portfolio



#### Illustrative example for average rental uplift after renovations





NOI margin improvement from c. 54%4 to c. 70% on renovated apartments

121 \* Area

> 7-8% net yield on cost<sup>2</sup>



Cost Savina



#### VISION 2030 – BECOMING THE WORLD'S MOST SUSTAINABLE PROPERTY COMPANY (1/2)

#### **Selected Ecological Sustainability Goals**

100% Renewable Energy  100 % renewable electricity in the entire property portfolio and minimizing carbon dioxide emissions by reducing the emissions by at least 5 % per year

Promoting Renovations

 Promoting renovation instead of demolition. All properties held for more than 3 years must be environmentally inventoried at least every ten years

Increased Wood
Usage

 At least 50 % of SBB's new production is to be comprised of buildings built of wood

Reduced Water Consumption

 Continuing to contribute to reduced water consumption in our properties with the goal of 1% water savings per year

Integrating Public Transport Access  Managing and creating housing in locations close to public transport, which contributes to reducing the transport sector's environmental impact

#### Selected UN global sustainable development goals













#### **Green Bonds – Sustainable Financing Sources**

Updated Green Financing Framework in June 2020 includes a total of SEK 10bn eligible for green financing

- By setting up a green bond framework, SBB offers investors further insights into the company's sustainability strategy and commitments and thereby an opportunity to support the transition to a low carbon economy
- On 14 February 2019 SBB issued its first senior unsecured green bond and the transaction was rated by S&P with an overall score of 64, which equates to E2 on S&P's scale of E1 to E4. The SEK 500m bond bears a tenor of five years



°CICERO Medium Green **S&P Global** Ratings









#### VISION 2030 – BECOMING THE WORLD'S MOST SUSTAINABLE PROPERTY COMPANY (2/2)

#### **Selected Social Sustainability Goals**

Member of Public Housing Sweden

 Continuing to be a member of Public Housing Sweden and participating in the residential social work of the municipalities

Youth Employment  Continuing to contribute to young people's occupation by offering at least 100 summer jobs every year to young people who live in our residential areas

Refugee Assistance  Annually contributing at least 10 Better Shelter refugee homes and 100 tents through the UNHCR to help improve the housing situation for refugees

Inclusive Employment  Being an attractive and inclusive employer for the best and most professional employees, regardless of gender or background

#### Summer interns to support integration in SBB's residentials

The company is offering summer jobs to youths living in SBB's residential areas which connects all of the dimensions of sustainability:

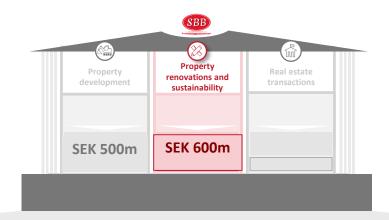
- ✓ Nicer external environments in SBB's residential areas
- ✓ Reduce wastage of our shared resources
- ✓ Contribute to our long-term operating net profit and creates a link to the youth employment in the market







#### PROPERTY RENOVATIONS AND SUSTAINABILITY IN SUMMARY





Sweden has a unique rent setting model based on utility value



Large remaining value potential in the portfolio

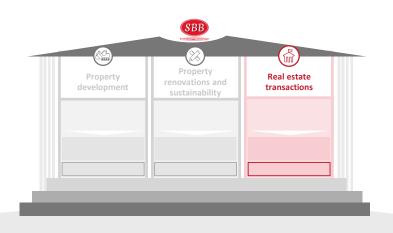


SBB is fully committed to supporting the transition towards a more sustainable world with clear targets

#### **SBB'S ADDITIVE RECURRING INCOME STREAMS**











#### **COMMUNITY SERVICE MARKET (1/2)**



#### Key drivers of demand

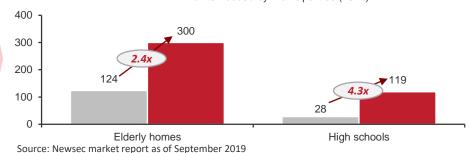
- ✓ Demographic trends in the Nordic countries:
  - Increased number of people 80+ years
  - High level of immigration
- ✓ Only in Sweden, need for c.7.7m sq.m. for new community service properties by 2030, representing c. SEK 230bn in needed investments
- ✓ In Norway, according to estimations made by Consulting Engineers' Association and Statistics Norway, a total of 6.2m sq.m. of newbuilds (c. SEK 186bn) are needed in the public sector to meet the growing demand from a larger population in 2040



#### Clear undersupply of community service properties

#### Planned (2019-2022) and needed units (2022)

- # planned investment units by municipalities (2019-2022)
- # units needed by municipalities (2022)





#### **Growing replacement costs leading to higher rents**

#### Construction cost development (excl. land) compared to inflation





#### Rent premium of new production properties

#### Rental level (SEK/sq.m.)

Area	Elderly care	Group home (LSS) <sup>1</sup>	Health care	Education	University	Legal sector
Average Sweden <sup>2</sup>	2,320	2,840	2,560	2,460	2,840	3,000
SBB Earth Million agent	1,319	1,370	864	1,398		





#### **COMMUNITY SERVICE MARKET (2/2)**



#### Market size

- ✓ Community service market in the Nordic countries is dominated by municipalities, counties and states
- ✓ Increasing number of public actors are opening for more divestment to private actors in order to raise capital to:
  - Maintain quality and invest in the existing property stock
  - Produce new housing
  - Finance care and education
  - Invest in infrastructure



Market size for public properties c.SEK 1,000m

#### **Ownership structure**

- ✓ Historically, municipalities, counties and state owned the properties in which they had their operations
- ✓ In recent years, several private companies have emerged on the market
- ✓ Recent **shift in ownership** is mainly **due to**:
  - Increased interest in the municipalities' attitude to the divestment of parts of their community service properties holdings to raise capital
  - Many municipalities are in favour of private actors taking care of a large part of the construction of new community service properties
  - Strong need of new schools and retirement homes in the upcoming years
  - LSS Law obligates municipalities to provide group housing for people with disabilities, with municipalities risking being charged with fees
  - Competition increase forces both public and private investors to offer a better quality product



#### **SWEDISH RENT REGULATED RESIDENTIALS MARKET**

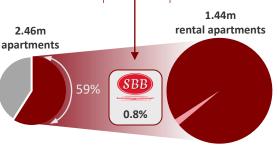


#### **Market size**

- ✓ The Swedish dwelling stock in multi-dwelling buildings consists of approximately 2.46m apartments
  - Of the 2.46m apartments, approximately 59% or 1.44m are rental apartments
  - SBB owns rental apartments representing approximately
     0.8%¹ of the total rental apartment stock
  - Rikshem (the largest rental housing property company) owns 30,000 apartments, representing c.2% of the total stock

#### Ownership structure

- ✓ In Sweden, 46% of all rental apartments are owned by public housing companies
  - In total, there are c.300 public housing companies, very different in size among them (in Sweden there are 290 municipalities)
- ✓ The Swedish housing market is distributed over a large number of property owners, both municipal and private, indicating that there is a great chance/opportunity the market will undergo consolidation



Notes: 1 Based on 11,000 apartments



#### CASE STUDY – PARTNERSHIP WITH THE MUNICIPALITY OF SKELLEFTEÅ

#### Comments

- Partnership with Skellefteå municipality regarding a a new culture house, including a congress hall
- Skellefteå is one of the wealthiest municipalities in Sweden and have decided to
  invest in a new culture house to maintain the attractiveness of the municipality
  - Northvolt, a battery cell producer, has announced it will invest more than SEK 30 billion in the municipality to create the world's greenest battery factory in the coming years
  - The municipality takes full responsibility for designing the building as well as taking full responsibility for potential cost overruns
- The reason for the municipality to dispose the asset is internal debt limitations and restrictions on how much they can invest through their own balance sheets
- The building, designed by White Architects, is a green building and will be one the tallest buildings in the world constructed in wood
- As a part of the partnership, a 50 year lease contract was signed between SBB and the municipality; the contract is fully linked to CPI
- The municipality takes full responsibility for the property management of the property. SBB together with the municipality will produce a maintenance plan for the coming five years





# Property name Skellefteå Perseus 6 Leasable area c. 26,000 sq.m. Municipality Skellefteå County Västerbotten





Source: Company information



#### SBB ACTIVELY WORKS ON TRANSACTIONS AS A MEANS TO CREATE VALUE



Strategic acquisitions



Rigorous disposals of non-core assets



Focus
on social infrastructure

Total of SEK 62.3bn<sup>1</sup>

2018 - Q1 2020

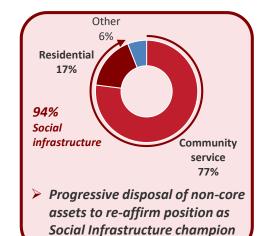
#### Total of SEK 20.2bn

2018 - 2020 YTD

#### **SEK 11.0bn**

disposal target announced in Dec-2019 / Jan-2020

c.SEK 10.9bn² (c.100% of the SEK 11.0bn target) already disposed



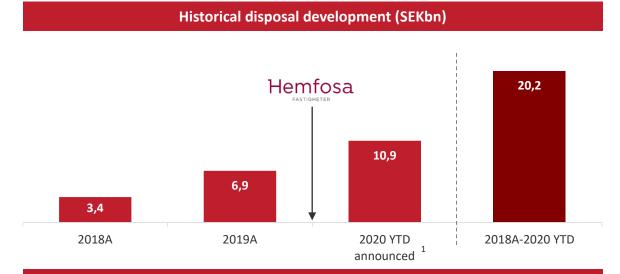


#### Estimated SEK 400m recurring earnings effect p.a.<sup>3</sup>,

from real estate transactions based on historical c.SEK 700m p.a.



#### ASSETS DISPOSALS ACCORDING TO PLAN SINCE ACQUISITION OF HEMFOSA



#### Deleveraging ambitions through disposals since Hemfosa acquisition achieved



#### Announced disposal post combination with Hemfosa

- c. SEK 11bn of target disposal announced in Dec-19 / Jan-20
  - Of which SEK 10.9bn<sup>1</sup> already disposed
- Releases significant proceeds for deleveraging
- Accelerates our path to achieving a BBB+ credit rating within the next 12 months
- SBB real estate portfolio is among the most liquid in the market;
   we are continuing to experience high demand for our cash flow properties through COVID-19

"We acknowledge that SBB has finalized deals under challenging market conditions, given transaction activity has remained muted and financing difficult to obtain on the back of the COVID-19 pandemic. [...] We believe there is strong demand for SBB's stable-vielding assets with long leases, which is indicated by purchasing prices exceeding book value for first-quarter 2020 and the Hemfosa valuation in third-quarter 2019 by mid-single and double-digit percentages respectively. In addition, we notice the COVID-19 pandemic has had a limited effect on the company's operations."

S&P Global 10 June 2020

**S&P Global** 10 June 202 Ratings

Report published **prior to announcement of disposal** of properties for **SEK 4,892m** on 10 June 2020 and **SEK 282m** on 12 June 2020

SBB is well positioned to deliver on our deleveraging ambitions, and continue maintaining a robust and healthy capital structure that supports an early rating upgrade to BBB+





#### **REAL ESTATE TRANSACTIONS IN SUMMARY**





Active portfolio management generating regular recurring profits to SBB



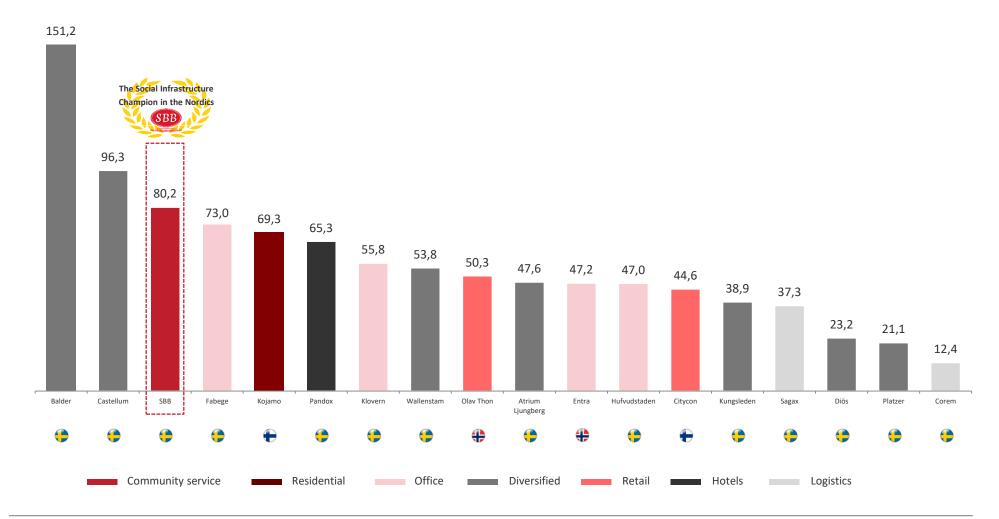
Strong relationships with municipalities and other market participants



Highly experienced transaction team enabling off-market transactions

## THE COMMUNITY SERVICE PROPERTY CHAMPION AND 3RD LARGEST LISTED PLAYER IN THE NORDICS

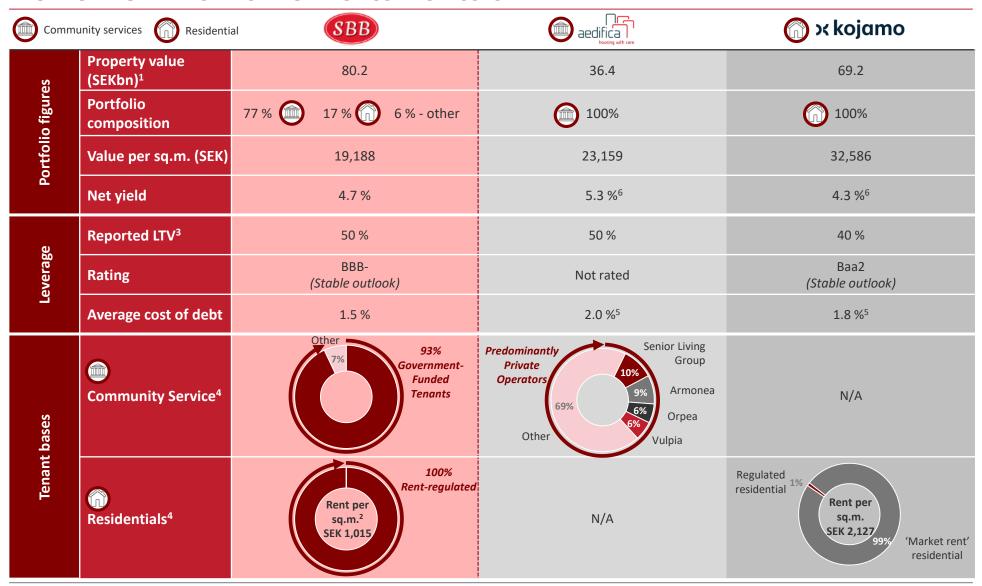
#### GAV (SEKbn)





#### POSITIONING VERSUS REFERENCE LISTED COMPANIES (1/3)

SBB'S PORTFOLIO OFFERS SOLID FUNDAMENTALS PUTTING IT IN POLE POSITION TO CAPITALISE FROM ONE OF THE SAFEST NORDIC ASSET CLASSES...

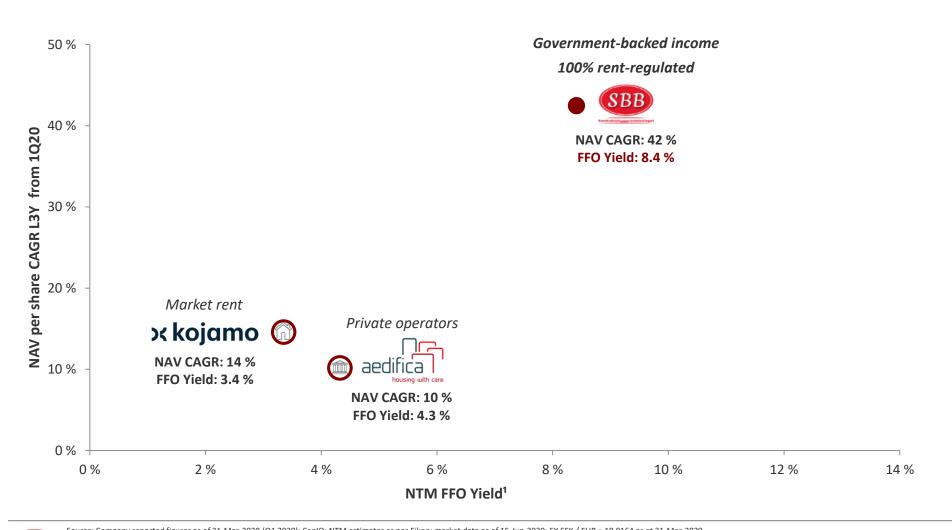




#### POSITIONING VERSUS REFERENCE LISTED COMPANIES (2/3)

... HOWEVER, MARKETS ARE YET TO FULLY APPRECIATE THE UNIQUE NATURE OF SBB'S BUSINESS **MODEL** 

SBB earnings based on earnings capacity from property management

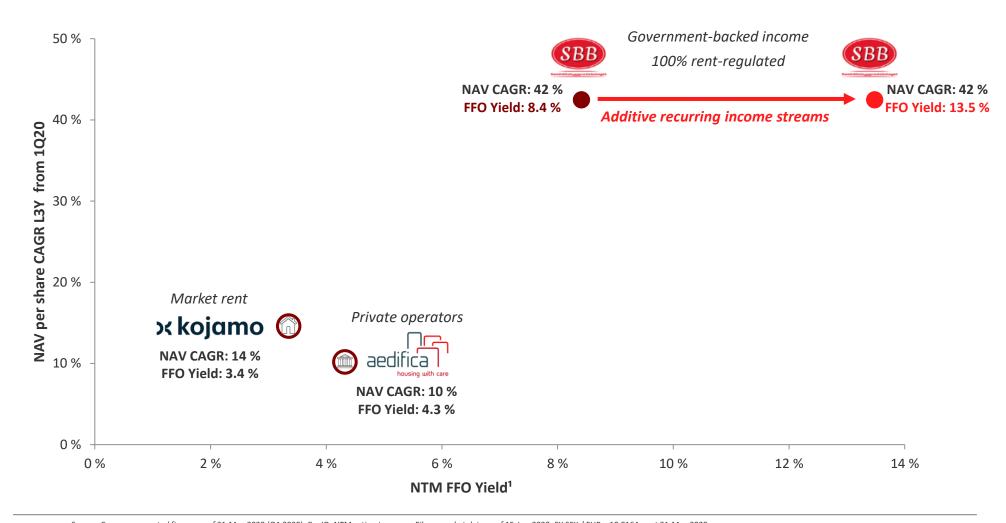


#### POSITIONING VERSUS REFERENCE LISTED COMPANIES (3/3)

## ... HOWEVER, MARKETS ARE YET TO FULLY APPRECIATE THE UNIQUE NATURE OF SBB'S BUSINESS MODEL

Earnings capacity from property management

SBB earnings based on earnings capacity including additive income streams<sup>2</sup>



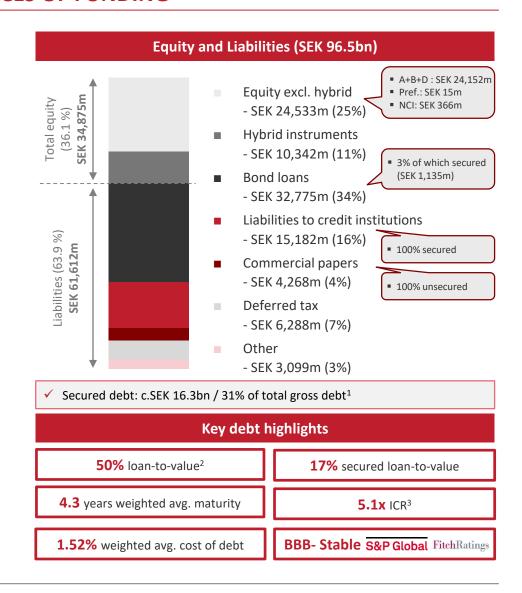




#### SOLID BALANCE SHEET AND DIVERSIFIED SOURCES OF FUNDING

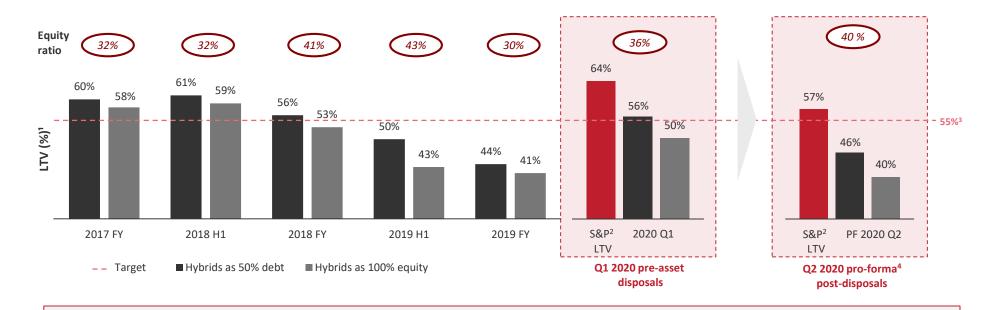
#### Assets (SEK 96.5bn)

- Shares in associated companies/JVs SEK 1,124m (1%)
- Receivables from associated companies/JVs - SEK 1,191m (1%)
- Goodwill SEK 6,691m (7%)
- Other Assets SEK 3,426m (4%)
- Cash and Cash Equivalents SEK 3,820m
   (4%)
- Investment Properties SEK 80,235m (83%)
- ✓ Unencumbered assets: c. SEK 50bn / c. 62% of total investment properties
- From the associated companies/joint ventures there are some which manage property development projects, while other companies own investment properties
- Of the goodwill, SEK 2,383m is deferred tax and will decrease following the announced disposals in Q2. The remaining amount refers to synergies



#### **DELIVERY ON DELEVERAGING AMBITIONS**

#### Strong cash generation enabling deleveraging, supporting the goal of a BBB+ rating in the next 12 months



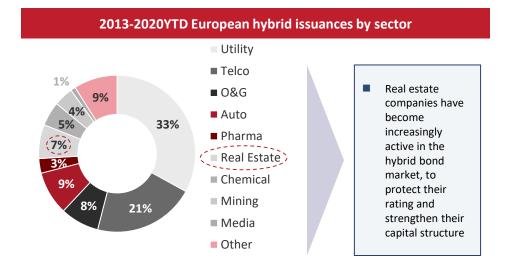
- Focus on achieving a BBB+ rating over the next 12 months. In the long term, the goal is to achieve an A- rating
- BBB- rating from Fitch (stable outlook) and Standard & Poor's (stable outlook). During the first quarter Fitch confirmed SBB's stable outlook
- For short-term paper, SBB has an investment grade rating from both Fitch (F3) and S&P (A-3)



#### **HYBRIDS – AN ATTRACTIVE SOURCE OF FUNDING**

#### **Key benefits of hybrids**

- Very well-known structure allowing SBB to benefit from 50% equity content by the three rating agencies, as well as 100% equity-accounting by IFRS
- Instrument non-dilutive to equity
- **Different investor base** with a number of hybrid specialist funds
- Hybrid cost significantly lower than cost of equity (latest coupon 2.624%)
- Instrument efficient in strengthening SBB's credit rating and capital structure

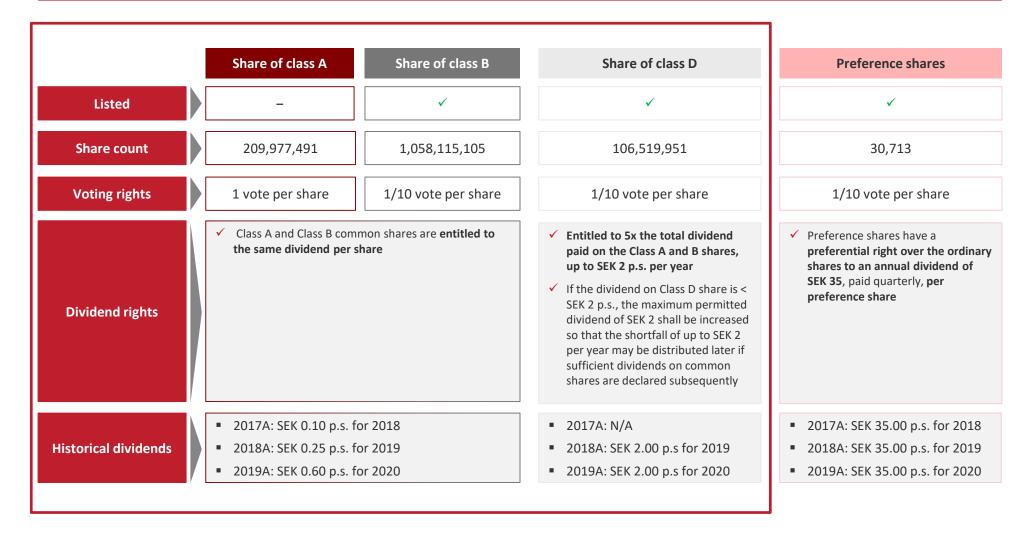


#### Real estate sector significantly represented in European corporate hybrid issuances



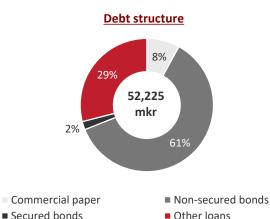


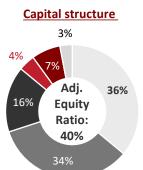
#### SIMPLIFYING THE SHARE STRUCTURE



#### STRONG BALANCE SHEET WITH A LOW COST OF DEBT AND LONG-DATED MATURITY PROFILE

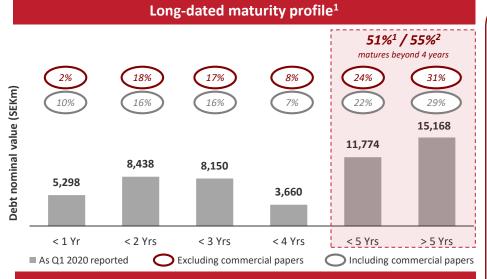
#### Diverse debt and capital structure



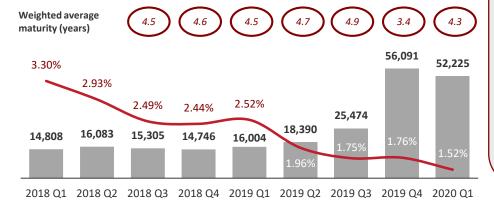


EquityBond loansLiabilites to credit institutionsCommercial paper

■ Deferred tax ■ Other



#### Increasing debt maturity and a progressively lower cost of debt



Debt nominal value (SEKm)

#### **Latest Developments**

On 5 June 2020, SBB added a new revolving credit facility of SEK 2bn

SBB now has a total of
SEK 9.1bn in credit
limits, which means
that all loan
maturities including
commercial paper are
covered for the next
24 months



### ENHANCED COMBINED BUSINESS PROFILE WITH RATING AGENCIES LEADING TOWARDS LOWER FINANCING COSTS

#### Recent events in the capital markets

- ✓ **BBB- rating with stable outlook affirmed** by S&P in report (June 2020)
- ✓ Update of **Green Financing Framework**, eligible for **green financing** instruments of up to **c.SEK 10bn** (June 2020)
- ✓ Issued a EUR 50m, 20-year unsecured bond at a fixed interest rate of 2.75% (March 2020)
- Repurchased most of the unsecured bonds issued by SBB and Hemfosa which mature until May 2021 (SEK 3,362m repurchased of the total issued amount of SEK 3,724m) (March 2020)
- ✓ Issued an unsecured bond of EUR 750m with a fixed coupon of 1% and a maturity of 7.5 years (February 2020)
- ✓ Issued a **perpetual hybrid bond** of **EUR 500m** with a fixed coupon of **2.624%** (January 2020)

#### **Lowering cost of debt**

1.75% (Q3 2019) 1.52% (Q1 2020)

"We expect improving credit metrics primarily on the back of asset disposals."

"We acknowledge that SBB has finalized deals under challenging market conditions"

"We believe there is **strong demand for SBB's stable-yielding assets with long leases**, which is indicated by purchasing prices exceeding book value for first-quarter 2020 and the Hemfosa valuation in third-quarter 2019 by mid-single and double-digit percentages respectively."

"In addition, we notice the COVID-19 pandemic has had a limited effect on the company's operation. [...] This demonstrates that cash flows are only marginally affected by external factors or the economic cycle, since they mainly come from public tenants and/or regulated residential properties."

"The stable outlook reflects our anticipation that SBB's portfolio should benefit from high demand in its resilient asset segments, supporting cash flow generation."

the belles he have he have the street with the should write the

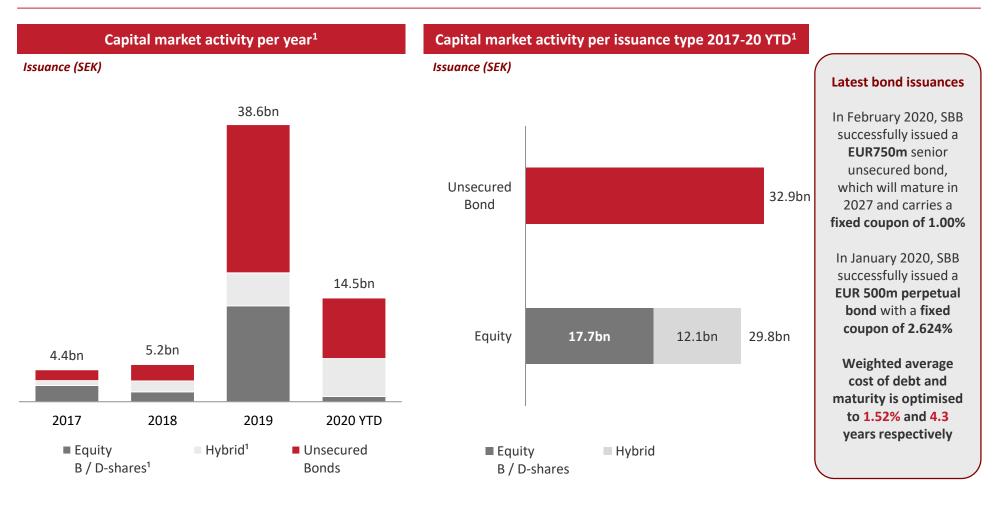
**S&P Global** Ratings

10 June 2020

Report published **prior to announcement of disposal** of properties for **SEK 4,892m** on 10 June 2020 and **SEK 282m** on 12 June 2020



#### **CAPITAL MARKET ACTIVITY – ROBUST ACCESS TO FUNDING**



#### **BALANCE SHEET AND TREASURY IN SUMMARY**



**Strong financial position** 



**Diversified funding** 



**Deleveraging according to plan** 



Full speed ahead to BBB+



#### **NEW TARGETS**

#### Objective

SBB's objective is to acquire, manage and develop properties that will create a high risk-adjusted return for its shareholders

Financial targets		Operational targets	Dividend policy	
Profit from property mgmt <sup>1)</sup>	property mgmt <sup>1)</sup> Income from property Grow			
>15% annual average growth over a 5 year period	SEK 500-700m per year, on average	A property portfolio of SEK 125bn by 2025, with retained BBB+ rating		
LTV	Secured LTV	Vision 2030	To generate a steadily	
<50% adjusted debt <sup>2)</sup> /(adjusted debt + equity)	<30%	100 percent climate neutral by 2030	increasing annual dividend <sup>1)</sup>	
Rating	ICR	Refurbishment		
BBB+ in H1 2021, A- in the long term	>3.0x	Renovate at least 600 apartments per year		

<sup>.)</sup> Per A and B ordinary share

#### **CLOSING REMARKS**



Profit from property management based on world's safest assets with AAA governments backed income, targeting an average growth of more than 15 per cent per year per A and B ordinary shares



Unique model with 3 additive recurring income streams including new focus on using our building rights to deliver social infrastructure with safe cash flows or as Erik empahsized earlier: "We know the revenue and the cost – and we have the tenants"



Best-in-class team to support the business model



SBB is fully committed to supporting the transition towards a more sustainable world with clear targets



The metrics for BBB+ alredy in place. Walk the talk – we will continue to deliver





#### **KEY ACHIEVEMENTS AND HIGHLIGHTS**

#### M&A: Hemfosa combination

- Acquisition of Hemfosa successfully completed
- Created the Social Infrastructure Champion in the Nordics
- Realised our short term integration objectives ahead of schedule: c. SEK 170m of run-rate synergies already unlocked
- Organisational integration fully accomplished

#### **Proved resilience during COVID-19**

- Portfolio almost untouched by the market turbulence: rent collection in May >99%
- Rent regulated residential properties are linked to demographic development and public properties are needed as much as ever for the upkeep of society
- Well prepared to manage the situation: resilient capital structure, all loan maturities including commercial paper are covered for the next 24 months

#### **Corporate growth**

- Best-in-class management team
- Member of FTSE EPRA Nareit Global Real Estate Index and Global Property Research 250 Index
- Vision 2030: supporting the transition towards a more sustainable world
- Green Financing Framework in place with capacity of up to SEK 10bn

#### **Beyond traditional property management**

- Huge surplus value from the development of our c.1.8m sq.m. building rights portfolio
   (c. 25,000 apartments): estimated SEK 500m recurring earnings effect p.a. 3
- Estimated SEK 600m recurring earnings effect p.a.<sup>3</sup> from renovation of 600 residential target units p.a. and of community service properties
- Value creation through transactions: estimated SEK 400m recurring earnings effect p.a.<sup>3</sup>

#### Value creation

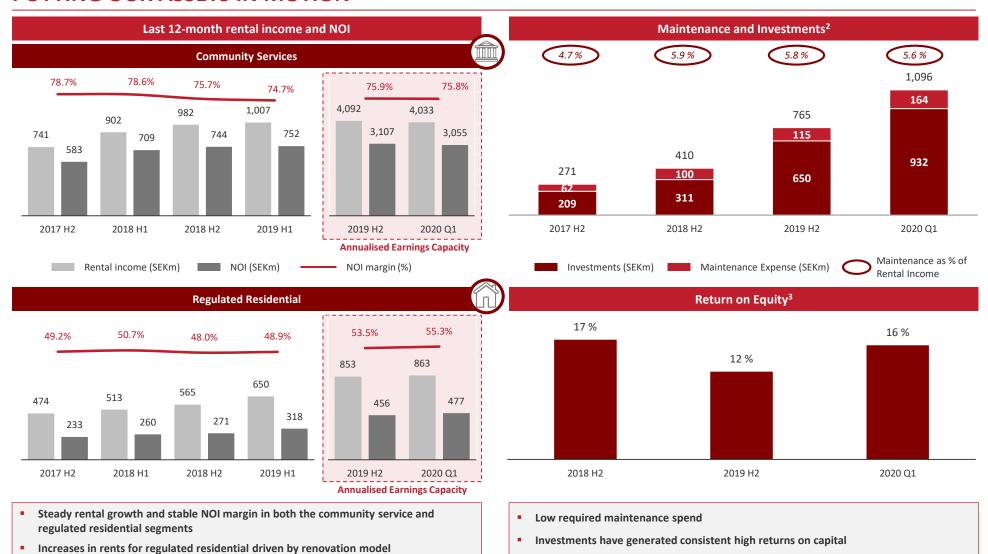
- Strong track-record of generating shareholder returns
- Already exceeded goal of achieving a SEK 55bn property portfolio value by 2021, communicated in September 2019
- Achieved 68% GAV and 73% NAV CAGR¹ since 2017
- Exceptional dividend growth with 145% CAGR<sup>2</sup> since 2017

#### Balance sheet strength and path to BBB+

- Strong balance sheet with a low cost of debt and long-dated maturity profile
- Ample access to capital markets
- Firm commitment on deleveraging path and achieving BBB+ in the next 12 months



#### **PUTTING OUR ASSETS IN MOTION**







#### PROPERTY DEVELOPMENT KEY DRIVERS



## Current residential or community service properties within the portfolio

- Properties that have unused land areas where SBB creates building rights to better utilise the land
- Tenants further benefit from development of existing properties



## Development properties acquired

- Cash flow properties acquired by SBB
- Aim is to develop and create building rights for housing and community service properties



## Selectively participating in JVs

- SBB minimises production risks and selectively participates in JVs with an experienced project developer that takes responsibility for the production risks
- JV-party bears responsibility for the design, sales, production and project management



## Selectively developing for its own management

- SBB occasionally makes a strategic decision to develop the building right for own property management
- Fixed-price contracts where the contractor takes full responsibility for project implementation, in line with SBB low risk profile



## Finding new projects in collaboration with municipalities

- Unique and difficult to replicate long-term relationships with municipalities
- SBB leverages its local presence and deep understanding of the market



Mats Silow Head of Property Development



Krister Karlsson

Deputy CEO and Property Development

Manager



**Erik Hävermark**Head of Project Development



Jenny Asmundsson
Head of Business Development for
Property Development

Multi-levers value accretive business model underpinned by robust balance sheet and unique know-how



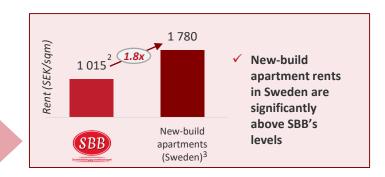
## RENT-REGULATED RESIDENTIAL PORTFOLIO PROVIDES STABLE INCOME AND LIMITED DOWNSIDE RISK, COUPLED WITH POTENTIAL FOR VALUE GROWTH





**Under rented** 

- ✓ Only Swedish rent-regulated residential units¹
- Focus on cities with favorable demographics such as underlying population growth, and high demand for housing
- Stable NOI development with upside potential from both rent reversion to market levels for new-built apartments and improving margin thanks to renovations

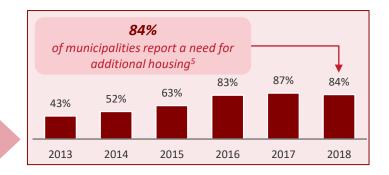




**Under supplied** 

- ✓ The rent regulated Swedish residential market has a widespread shortage of housing
- High housing demand from municipalities with long queues for housing: c.3 years in Sweden and c.10 years in Stockholm
- c. 100 % occupancy of available properties (not under refurbishment<sup>4</sup>)

Opportunity for SBB to build upon its strong position as the partner of choice to help municipalities meet demand

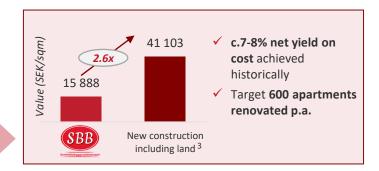




Value growth through renovation

- SBB works actively and systematically with refurbishments and renovations to increase the attractiveness of its properties and rental income
- ✓ SBB's current portfolio valued at SEK 15,888/sq.m. vs. new construction cost (including land) for new apartments in Sweden >SEK 45,000/sq.m.<sup>3</sup>

Opportunity to capture additional value from its remaining un-renovated residential portfolio





## BEYOND SELLING BUILDING RIGHTS DEVELOPMENT UPON ZONING, SBB CAN EXTRACT FURTHER UPSIDE FROM ITS BUILDING RIGHTS

#### Building rights portfolio as of Q1 2020

	GFA (sq.m.)	Value (SEKm)	Per sq.m. (SEK)
For potential development	1,380,314	4,645	3,365
Sold to external parties	443,600	1,544	3,480
Total	1,823,914	6,189	3,393

#### Key inputs on building rights developed for own management

Rent (SEK / sq.m.)	2,000
Costs (SEK / sq.m.)	(300)
NOI (SEK / sq.m.)	1,700
Valuation NOI yield (%)	4.25%
Value (excl. production costs) (SEK / sq.m. of lettable area)	40,000
Production costs (SEK / sq.m. of lettable area)	30,000
Efficiency ratio (lettable area / gross area)	0.85x

- Ample expertise and robust balance sheet provide flexibility to extract the maximum value on a case by case basis
- ✓ For each developed building right, SBB makes a strategic decision of either selling the building right externally or alternatively to a JV upon zoning, or developing the building right for own property management
- ✓ Minimum risk achievied on both planning and development phases
  - Minimum capital required during planning
  - Development in conjunction with selected experienced constructors on a fixed-priced basis or in joint ventures where the other party takes the project risk

Illustrative scenarios	A	В	C	
Description	100% sold to external parties	50% sold / 50% development for own management	100% development for own management	
Area sold to external parties (sq.m.) – already sold	443,600	443,600	443,600	
Average selling price (SEK / sq.m.)	3,480	3,480	3,480	
Value (SEKm) – already sold to external parties	1,544	1,544	1,544	
Area for potential development (sq.m. of gross area)	1,380,314	1,380,314	1,380,314	
Of which area to be sold to external parties (% / sq.m.)	100% / 1,380,314	50% / 690,157	0%/-	
Of which area to be developed for own management (% / sq.m.)	0%/-	50% / 690,157	100% / 1,380,314	
To be sold to external parties				
Average selling price (% / sq.m.)	3,365	3,365	3,365 -	
Proceeds (SEKm) – to be sold to external parties	4,645	2,323		
To be developed for own management				
Value excluding production costs (SEK/sq.m.)	40,000	40,000	40,000	
Lettable area – develop for own management (sq.m.)	-	586,633	1,173,267	
Value (SEKm) – developed for own management (excl. production costs)	-	23,465	46,931	
Total Market value (SEKm)	6,189	27,332	48,474	
(-) Exploitation costs and other investments in building rights (SEKm)	(1,157)	(1,157)	(1,157)	
(-) External valuation (Q1-2020) of building rights¹ (SEKm)	(2,590)	(2,590)	(2,590)	
(-) External valuation (Q1-2020) of cash-flow properties (SEKm)	(399)	(399)	(399)	
(-) Production costs in development for own management (SEKm)	-	(17,599)	(35,198)	
Of which Production costs (SEK/sq.m. of lettable area)	30,000	30,000	30,000	
(+) Profits from already agreed JV-collaborations (SEKm)	1,397	1,397	1,397	
Estimated Profits (SEKm)	3,441	6,984	10,527	

#### **SBB BALANCE SHEET**

Assets, SEKm	FY 2016	FY 2017	FY 2018	FY 2019	Q1 2019	Q1 2020
Goodwill		-	24	6,687	24	6,691
Investment properties	<b>1</b> 7,572	23,001	25,243	79,542	27,201	80,235
Other tangible fixed assets	6	10	5	21	4	21
Land lease agreements	-	-	-	445	52	450
Shares in associated companies and JVs	83	111	213	909	226	1,124
Receivables from associated companies & JVs	(2) -	-	583	1,142	¦ 970	1,191
Derivatives	-	-		73		36
Other financial fixed assets	15	11	73	483	73	1,356
Total fixed assets	7,677	23,132	26,141	89,302	28,550	91,104
Current receivables	165	344	1,343	1,002	1,044	1,563
Short-term investments	-	-	-	1,041	-	-
Cash and cash equivalents	506	93	157	12,858	398	3,820
Total current assets	671	436	1,500	14,901	1,442	5,383
Total Assets	8,348	23,569	27,641	104,203	29,992	96,487
Equity and liabilities, SEKm	FY 2016	FY 2017	FY 2018	FY 2019	Q1 2019	Q1 2020
Equity attr. to parent shareholders <sup>1</sup>	1,767	6,389	9,002	24,259	9,580	24,167
Hybrid bonds	-	668	1,873	4,676	1,872	10,342
NCI	-	579	322	1,961	330	366
Total Equity	4 1,767	7,636	11,197	30,896	11,782	34,875
LT liabilities to credit institutions	3,180	6,596	5,898	22,073	6,494	14,473
LT bond loans	1,153	5,941	6,598	23,720	7,423	32,493
Deferred tax liabilities	206	863	1,047	6,237	¦ 1,159	6,288
Liabilities leasing	-	-	-	445	52	450
Other long-term liabilities	853	83	37	47	151	104
Total long-term liabilities	5,393	13,482	13,580	52,522	15,279	53,808
ST Liabilities to credit institutions	<b>(3)</b> 487	637	12	3,912	¦ 22	709
Commercial papers	-	-	1,840	4,944	1,928	4,268
ST bond loans	-	660	327	1,442	67	282
Other current liabilities	701	1,153	685	10,487	914	2,545
Total current liabilities	1,189	2,450	2,864	20,785	2,931	7,804
Total Liabilities	6,582	15,933	16,444	73,307	18,210	61,612
Total Equity and Liabilities	8,348	23,569	27,641	104,203	29,992	96,487
LTV (%) <sup>2</sup>	51.70%	58.30%	52.50%	41.49%	51.80%	50.17%

#### Comments

- 1 Investment properties:
  - Comprise assets that SBB retains to earn rental income
- 2 Receivables from JVs:
  - Loan from SBB to JV structures
- 3 Liabilities to credit institutions:
  - Current bank loans due within the next 12 months that are secured against assets
- 4 Total equity
  - Comprises equity attributable to A&B, D and preference shareholders
  - Only A&B shareholder are entitled to the assets & liabilities of SBB
  - Hybrids treated as 100% equity