

THE NOMINATION COMMITTEE FOR SAMHÄLLSBYGGNADSBOLAGET I NORDEN AB (PUBL)'S PROPOSAL AND MOTIVATED OPINION

The Nomination Committee's proposal

The Nomination Committee proposes that LL.M Mattias Anjou, Synch Law, is elected Chairman of the Annual General Meeting 2026.

The Nomination Committee proposes that the Board of Directors shall consist of eight members without any Deputy Members.

The Nomination Committee proposes:

- re-election of Lennart Sten, Ilija Batljan, Lennart Schuss, Hans Runesten, Han-Suck Song, Øyvind Eriksen and Tone Kristin Omsted and new election of Richard Silén as members of the Board of Directors for the period up until the end of the Annual General Meeting of shareholders 2027. Kjell Inge Røkke has declined re-election, and
- that Lennart Sten is re-elected as Chairman of the Board of Directors and Øyvind Eriksen as deputy Chairman of the Board of Directors.

The Nomination Committee proposes the registered auditing company Öhrlings PricewaterhouseCoopers AB as Auditor for the period until the end of the Annual General Meeting 2027. The Nomination Committee's proposal is consistent with the recommendation of the Audit Committee and the Board of Directors. Öhrlings PricewaterhouseCoopers AB has announced that, subject to the approval of the proposal from the Nomination Committee, the Authorized Public Accountant Patrik Adolfson will act as auditor-in-charge.

The Nomination Committee proposes that the fees paid to the Chairman of the Board of Directors shall amount to SEK 1,000,000 and SEK 500,000 to the other members of the Board of Directors elected by the General Meeting.

For committee work in the Remuneration Committee, a total fee of SEK 90,000 is proposed to be distributed with SEK 60,000 for the Chairman of the committee and SEK 30,000 for the other member. If an additional member were to be included in the Remuneration Committee, a total fee of SEK 120,000 is proposed. For committee work in the Sustainability Committee, a total fee of SEK 90,000 is proposed to be distributed with SEK 60,000 for the Chairman of the committee and SEK 30,000 for the other member. If an additional member were to be included in the Sustainability Committee, a total fee of SEK 120,000 is proposed. In case a separate Audit Committee is established, a total fee of SEK 300,000 is proposed to be distributed with SEK 150,000 for the Chairman of the committee and SEK 75,000 for each two members. If an additional member is added to the Audit Committee, a total fee of SEK 375,000 is proposed.

Fees to the Auditor is proposed to be paid in accordance with approved invoice.

Motivated opinion

The Nomination Committee for the Annual General Meeting 2026 consists of Ilija Batljan (Ilija Batljan Invest AB), Svein Oskar Stoknes, Chairman (a wholly owned subsidiary of Aker Property Group ASA), Rikard Svensson (AB Arvid Svensson), Leif West (Dragfast AB) as well as Lennart Sten (Chairman of the Board of Directors).

The Nomination Committee has held three minutes meetings ahead of the Annual General Meeting 2026 and contact in between.

As a basis for its work, the Nomination Committee have been presented with a report including the work of the Board of Directors and the situation of the company from the Chairman of the Board of Directors. The Chairman of the Nomination Committee Svein Oskar Stoknes has discussed with all Members of the Board of Directors and taken note of the Board of Directors' own evaluation of its work. In addition, the Nomination Committee has interviewed the proposed new members.

The Nomination Committee's proposal involves re-election of Lennart Sten as Chairman of the Board of Directors, re-election of Ilija Batljan, Lennart Schuss, Hans Runesten Han-Suck Song, Tone Kristin Omsted, Øyvind Eriksen and new election of Richard Silén (see resume in Appendix 1) as ordinary board members. The Nomination Committee's assessment is that Richard Silén will contribute with valuable expertise and experience in public and private M&A and is highly suitable as board member of SBB.

The Nomination Committee consider that the proposed Board of Directors ensures an appropriate composition and size and is characterized by diversity and breadth in terms of the proposed member's competence and experience in strategically important fields for SBB. The Nomination Committee has deemed it important to add further M&A expertise to the Board of Directors while in the extent possible also prioritizing continuity in the board's composition. Further, the Nomination Committee has taken into account that the members of the Board of Directors must be able to set aside the required time for their assignments in SBB and considers that this is the case in the light of the proposed Board members' other assignments. In formulating its proposal, the Nomination Committee has applied rule 4.1 of the Swedish Code of Corporate Governance (the Code) as diversity policy. The Nomination Committee has taken into account the need for a well-functioning board composition in terms of diversity and breadth, including in relation to gender, nationality, age and industry experience. In terms of gender balance, one of the eight proposed members of the Board of Directors is currently a woman. The Nomination Committee has actively worked to try to find new suitable female candidates. Achieving a balanced gender distribution is very important for the Nomination Committee.

In its work, the Nomination Committee has also reviewed an analysis of board fees in equivalent companies. The Nomination Committee observes that the board fees are in line with market.

Determination on principles for appointment of Nomination Committee and instructions for the Nomination Committee

The Nomination Committee further proposes that the Annual General Meeting resolves that the following revised principles and instructions shall apply until further notice to the appointment of the Nomination Committee.

According to the Swedish Code of Corporate Governance (the "Code"), companies listed on a regulated market must have a Nomination Committee representing the company's shareholders. Thus, the Nomination Committee is the General Meeting's body for preparing certain appointment decisions to be decided by the General Meeting.

According to the Code, the Nomination Committee shall prepare proposals on the following issues to be submitted to the Annual General Meeting (or Extraordinary General Meeting, as applicable) for decision:

- h) proposal for the Chairman of the Annual General Meeting,
- h) proposal for the number of Members of the Board of Directors,
- h) proposal for Members of the Board of Directors,
- h) proposal for the Chairman of the Board of Directors,
- h) proposal for fees to the members of the Board of Directors distributed between the Chairman and other members including remuneration for committee work,
- h) fees for the company's auditors,
- h) election of auditors, and
- h) if applicable, proposal for a resolution on instructions to the Nomination Committee.

In the process of nominating candidates for the Board of Directors, the Nomination Committee shall particularly observe the Code's requirement to strive for a gender-balanced composition.

The term of office for the appointed Nomination Committee shall run until a new Nomination Committee takes office. Remuneration shall not be paid for the work of the Nomination Committee. At the request of the Nomination Committee, the company shall provide staff resources such as secretary function in the Nomination Committee to facilitate the work of the Nomination Committee. The company shall also be able to cover reasonable costs, for example for external consultants, which the Nomination Committee deems necessary to fulfil the Nomination Committee's assignment.

The Nomination Committee shall be appointed by the Chairman of the Board of Directors contacting the four largest owner-registered shareholders in terms of votes according to the share register maintained by Euroclear Sweden AB as per the last banking day in August each year, or the otherwise known largest shareholders, and ask them to appoint one member each to the Nomination Committee. If such a shareholder does not wish to appoint a member, the largest registered, or otherwise known, shareholder in terms of votes who is next in line is asked to appoint a member, etc.

A major shareholder or group of shareholders shall have the right to appoint one but not more members of the Nomination Committee. If the Chairman of the Board of Directors is employed by or otherwise not independent in relation to one of the shareholders among those entitled to appoint a member, such shareholder shall not be entitled to appoint a member. The Chairman of the Board of Directors will in such case be considered to be appointed by that shareholder. The appointed members, together with the company's Chairman of the Board of Directors who is the convening member, shall constitute the Nomination Committee.

The names of the members of the Nomination Committee and the names of the shareholders appointing them shall be announced at least six months before each Annual General Meeting.

The Chairman of the Nomination Committee shall, unless the members agree otherwise, be the member appointed by the largest shareholder. The Chairman of the Nomination Committee shall have a casting vote in the event of a tie.

Changes in the composition of the Nomination Committee

If, earlier than two months before the Annual General Meeting, a new shareholder due to the number of votes, passes any of the shareholders in the list of shareholders who have appointed a Member of the Nomination Committee, that shareholder may contact the Chairman of the Nomination Committee and request the appointment of a Member of the Nomination Committee. If this occurs, the member appointed by the smallest shareholder in terms of votes shall leave the Nomination Committee at the same time. If, earlier than two months before the Annual General Meeting, a shareholder who has appointed a Member of the Nomination Committee has disposed a significant part of its shareholding, so that the shareholder no longer is one of the four largest shareholders in terms of votes, that shareholder shall make the seat available. The Chairman of the Nomination Committee shall in such case contact the largest shareholder in terms of votes who has not previously been offered a seat. If that shareholder does not wish to appoint a member, the question shall be passed to the next shareholder in line, etc.

Shareholders who have appointed a member of the Nomination Committee are entitled to dismiss such member. A shareholder who has appointed a member of the Nomination Committee is in the same way entitled to appoint a new representative as a member of the Nomination Committee should the member previously appointed by the shareholder resign. If that shareholder does not wish to appoint a new member, the question shall be passed to the next shareholder in line, etc.

Changes in the composition of the Nomination Committee shall be published as soon as they occur.

Appendix 1

Richard Silén – Resume

<u>Date of birth:</u>	7 September 1973
<u>Education:</u>	Master in Banking & Finance (HEC Lausanne), MSc Economics & Business Admin. (Stockholm University), BSc Economics & Business Administration (Stockholm University & Johannes Kepler University)
<u>Other current engagements:</u>	Board member ABB E-mobility AG, investment committee Inter Long-term Equity S.A., board member Evolen Capital Advisors AB, board member Saxvi AB, board member Gribon AB, board member Djursholms Golfklubb, board member Carisi AB
<u>Previous engagements:</u>	Board member Asker Healthcare Group AB, board member Cibes Lift Group AB, board member Synsam Nordic AB, board member EET Europarts AS, board member Alipes AB, board member and managing director IH Long-term Equity Advisors AB, board member Inter Long Term Capital S.A.
<u>Number of shares:</u>	0
<u>Independent in relation to major shareholders:</u>	No
<u>Independent of the company and its management:</u>	Yes